

## Section C: Statement of Operations

2/20/2026

A Restaurant, Lounge, and Apothecary Retail Concept

Location: Old Town Temecula, next to our sister concept Corbeaux Wine & Tea House Ducks In A Row will be an upscale restaurant and lounge offering an intimate, Old Hollywood inspired dining experience with handcrafted classic and low ABV cocktails, a weekly rotating menu, and a curated retail storefront featuring apothecary-style goods such as candles, skincare and bodycare, wellness, tonics, syrups, house-made butters and a flower bar.

Ducks is designed to attract both locals and tourists. The retail storefront acts as both a brand extension and a means of increasing foot traffic in a more discreet location of Old Town; broadening market appeal.

Our mission is to create an elevated, immersive, and sensorial hospitality experience by blending the refinement of a cocktail lounge, the creativity of a modern kitchen, and the charm of an Old Fashion apothecary shop. Our vision is to continue our reputation for creating premier hidden gems that deliver elevated dining and service, trailblazing cocktail and craft beverages and unique artisan retail inspired from our organic lavender farm and vineyard here in Temecula.

Hours

Ducks In A Row will operate as a dinner-centric business with hours:

Monday 11am-10pm

Tuesday 11am-10pm

Wednesday 11am-11pm

Thursday 11am-11pm

Friday 11am-11:59pm

Saturday 11am-11:59pm

Sunday 11am-11pm

- Alcohol will be served throughout the business days and hours listed above.

Proposed number of employees is 5 and estimated number of customers is 20-75 a day. No private security is necessary for the marketplace or Ducks In A Row and no live entertainment as of now. Ducks In A Row acknowledges that an entertainment license or temporary use permit are required for adding entertainment in the future.

All parking spaces would be public street parking and parking structure across the street.